The Bellwood Quarry will shine as the centerpiece of the future Westside Reservoir Park.

Photo credit: Miguel Lugo

Photo credit: Christopher T. Martin
DURING MY FIRST TERM AS MAYOR OF ATLANTA, WE MADE GREAT PROGRESS AS A CITY THAT IS FISCALLY RESPONSIBLE, ECONOMICALLY VIBRANT, GREENER AND MORE SUSTAINABLE. The Atlanta BeltLine has been critical to our efforts across the city in improving mobility, spurring new development, creating new parks and greenspaces and improving the health of our citizens.

In 2013, the Atlanta BeltLine continued to distinguish itself both within the region and on a national scale, receiving dozens of awards over the last several years. Most recently, the Atlanta BeltLine won the U.S. EPA Smart Growth Award for Overall Excellence for the Eastside Trail and Historic Fourth Ward Park.

In September 2013, the Atlanta BeltLine successfully competed for and received its largest federal grant to date—an $18 million TIGER V grant from the U.S. Department of Transportation. This grant will help fund the new Westside Trail—a three-mile section of the old rail corridor connecting Washington Park to the Adair Park neighborhood in southwest Atlanta.

We are also keeping the Atlanta BeltLine safe. With the full support of my administration, we launched the Atlanta Police Department’s Path Force Unit, a dedicated public safety resource comprised of U.S. military veterans and funded by a U.S. Department of Justice grant. This innovative new unit patrols Atlanta BeltLine trails, adjacent parks and neighborhoods.

The economic impact of the Eastside Trail, Historic Fourth Ward Park and other developments around the Atlanta BeltLine illustrate its catalytic potential. Southwest Atlanta is poised to experience a similar resurgence and opportunity in the coming years, starting with the $43 million investment in the Westside Trail.

With strong partnerships, a solid organization and tremendous support in the community, the Atlanta BeltLine continues to transform the City of Atlanta into one of the leading cities of the world.

Kasim Reed, Mayor
City of Atlanta
ON BEHALF OF THE BOARD OF DIRECTORS, IT IS MY PRIVILEGE TO PRESENT THE ATLANTA BELTLINE, INC. ANNUAL REPORT FOR 2013. We made great strides as an organization this year, which is the strongest it has ever been. With expert staff in place in all program areas and excellent fiscal management, Atlanta BeltLine, Inc. is a high performing entity executing one of the most complex initiatives the City of Atlanta has ever seen.

In June, the board selected Paul Morris as the new President and CEO, bringing 30 years of experience in strategic consulting and executive management roles focusing on transportation, urban redevelopment, natural resource management, public parks, and the development of corporate and institutional facilities throughout North America, Europe and Asia. We are thrilled to have him as part of the team.

We continue to steward public and private funds in projects and programs that accomplish the Atlanta BeltLine’s mission and, to that end, received another unqualified audit for the 2013 fiscal year. Partnerships remain at the heart of our success. Invest Atlanta and the City of Atlanta, including the Mayor’s Office, the City Council, the Departments of Parks and Recreation, Cultural Affairs, Public Works, Watershed Management, Planning and Community Development, and Finance, continue to support and guide our efforts. Our nonprofit partners are equally important, starting with The Atlanta BeltLine Partnership, the PATH Foundation, Trees Atlanta and the Trust for Public Land. We are also grateful for the continued support of our other Tax Allocation District partners – Fulton County and the Atlanta Public Schools.

We will continue to hold ourselves accountable to meet the high standards the public demands of us and deliver projects that have a meaningful and lasting impact for the community. Thank you for entrusting us with the duty of shepherding this transformative program for the City of Atlanta.

John W. Somerhalder, II
Chairman, Board of Directors
Atlanta BeltLine, Inc.
IT IS MY HONOR TO SHARE THE 2013 ATLANTA BELTLINE, INC. ANNUAL REPORT, WHICH FOCUSES ON OUR ACHIEVEMENTS AS A TEAM OVER THE PAST YEAR. We managed to progress all elements of the Atlanta BeltLine program and position it for great strides in the years ahead.

With our partners at the PATH Foundation and the Department of Parks and Recreation, we proudly opened the Southwest Connector Spur Trail this past summer. We successfully competed for and received an $18 million federal TIGER V grant for the Westside Trail, which will enter construction in 2014. We began the reconstruction of the Edgewood Avenue bridge, began the next level of environmental review for transit, and advanced design for the southern portions of the corridor. Together with Invest Atlanta, we allocated the remaining balance of the Affordable Housing Trust Fund to developments that will create nearly 100 new units of affordable housing. We also made key land acquisitions for greenspace, made progress on the Urban Agriculture Site in southwest Atlanta and received approval from the federal government to pursue acquisition of strategic real estate.

We achieved a key milestone with the Board’s adoption of the 2030 Strategic Implementation Plan (SIP). The SIP provides a framework to complete all of the remaining program elements and deliver the full vision of the Atlanta BeltLine by the year 2030. Robust and meaningful community input was critical in the year-long planning effort that created this important document.

Two overriding principles guide the SIP. First, we will work on all program components simultaneously. Second, we will work across all parts of the Atlanta BeltLine at all times to make sure that every community is realizing the tangible benefits of the program in an equitable manner.

Each year, we will measure our progress against the goals in the SIP so we can adjust accordingly and address any challenges that arise. We are committed to achieving these goals and our confidence is built on growing public support—based on upwards of 50,000 passionate advocates who follow the Atlanta BeltLine’s progress via social media and e-news, volunteer their time and invest their resources, and inform critical decisionmaking via a robust public engagement process. Public support, in turn, energizes government and philanthropic funders inspired by the desire of Atlantans to transform their city. As stewards of your vision and investment, we invite your continued input and participation as we strive to make the Atlanta BeltLine the place where Atlanta comes together.

Paul F. Morris, FASLA
President and Chief Executive Officer
Atlanta BeltLine, Inc.
Since 2010, ABI has been committed to developing future skilled leaders by providing an invaluable work experience to graduate students from a wide variety of disciplines through a Fellowship Program. The Fellows are actively involved in all aspects of the technical and policy work underway. The 2013 fellows are:

Lauren Borchard  
Sarah Boyer  
Ben Chambers  
Sarah Jayne Eiring  
J.T. Gallagher  
Randy Gibbs  
Robert Morris

Fellowship Program

Top row, left to right:
Kwandwo Atta, LaShunda Walker, Jenny Odom, Tanya James, J.T. Gallagher, Catherine Owens, Heather Hussey-Coker, Patrick Sweeney, Meghan Injaiychock, Beth McMillan, Giovanni Cosentino, Lynnette Reid, Elan Buchen, Fred Yalouris, Nicole Knox, Tameka Silas, Nathan Soldat, Tracey Weatherspoon

Bottom row, left to right:
THE PROGRAM

THESE ARE THE KEY ELEMENTS THAT WILL BE DEVELOPED OVER THE LIFE OF THE ATLANTA BELTLINE PROGRAM:

> 22 Miles of Modern Streetcar Rail Transit
> 33 Miles of Multi-Use Trails
> 1,300 Acres of Parks
> 5,600 Units of Affordable Housing
> 1,100 Acres of Brownfield Remediation
> Economic Development
> Job Creation
> Sustainability
> Public Art
> Historic Preservation
The Atlanta BeltLine: Where Atlanta Comes Together

The Atlanta BeltLine is the most comprehensive transportation and economic development effort ever undertaken in the city of Atlanta and among the largest, most wide-ranging urban development programs currently underway in the United States. The Atlanta BeltLine, which began in 2006, will provide a network of public parks, multi-use trails, and transit along an historic 22-mile railroad corridor circling downtown and connecting over 45 neighborhoods directly to each other. The program also includes affordable workforce housing, economic development, job creation, public art, streetscapes, historic preservation, and environmental clean-up. Twenty-two percent of the City of Atlanta’s population and 19 percent of the City’s land mass resides within the Atlanta BeltLine Planning Area—a zone that includes the 6,500 acre Tax Allocation District and the half-mile on either side of the railroad corridor.

Atlanta BeltLine, Inc. (ABI) is the entity tasked with planning and executing the implementation of the Atlanta BeltLine in partnership with other public and private organizations, including City of Atlanta departments and The Atlanta BeltLine Partnership.

In 2013, ABI advanced the program in all key component areas and is on track to enter into more construction projects in 2014 than ever before. The organization also received an unqualified audit, underscoring the stable financial footing of the organization.

The first seven years of the program generated a roughly 3:1 return on investment, with more than $1 billion in private redevelopment spurred by roughly $350 million of public and private investment. It is reasonably expected to equal or exceed this return on investment in the years ahead.
Moving the Atlanta BeltLine Forward: The 2030 Strategic Implementation Plan

In 2013, Atlanta BeltLine, Inc. accomplished a major milestone with the Board of Directors’ unanimous approval of the Atlanta BeltLine 2030 Strategic Implementation Plan (SIP). The SIP sets the compass to complete the Atlanta BeltLine by year 2030 by providing a financial and programatic framework.

The SIP divides implementation into three periods:
- Period 1 (FY2014-2018, five years) is detailed and specific;
- Period 2 (FY2019-2023, five years) is general and progressive; and
- Period 3 (FY2024-2030, seven years) is conceptual and conclusionary.

The priorities for Period 1 are as follows:
- Securing rights to the remaining right-of-way. Presently, we have control of 56 percent of the 22-mile transit corridor and 72 percent of the 33-mile trail corridor.

The priorities for Period 1 are as follows:
- Completing the southern half of the Westside Trail and commencing construction on the Southside Trail. The federal TIGER V grant allows ABI to expedite the completion of the Westside Trail by two to three years.
- Constructing Boulevard Crossing Phase II, Enota and Murphy Crossing Parks. Period 1 will focus on the completion of parks on the south and west sides of Atlanta.
- Initiating the first phase of Westside Reservoir Park. Westside Reservoir Park is poised to be the largest park in Atlanta. The SIP aims to open the first phase of Westside Reservoir Park in Period 1.
- Constructing streetcar/light rail transit on the East and West sides of the Atlanta BeltLine. Transit construction will begin on the Atlanta BeltLine with extensions to the Atlanta Streetcar.

The priorities for Period 1 are as follows:
- Initiating the first phase of Westside Reservoir Park. Westside Reservoir Park is poised to be the largest park in Atlanta. The SIP aims to open the first phase of Westside Reservoir Park in Period 1.
- Constructing streetcar/light rail transit on the East and West sides of the Atlanta BeltLine. Transit construction will begin on the Atlanta BeltLine with extensions to the Atlanta Streetcar.

Figures 1, 2, and 3 on pages 12 and 13 illustrate the intended status of parks, trails, and transit by the end of 2018.

The SIP also sets a new strategic direction around several program components. In the first year of Period 1, ABI will develop an Affordable Housing Action Plan to equitably deliver 5,600 units of affordable housing over seven years.
affordable workforce housing across the Atlanta BeltLine planning area by 2030; an Economic Development Action Plan to accomplish in excess of $10 billion in development throughout the planning area by 2030; and a Sustainability Action Plan to guide infrastructure projects and ABI’s operations that supports the “triple bottom line” social, environmental and economic outcomes.

ABI’s First Source Jobs Policy will be applied across all projects with the SIP goals of 30,000 permanent and 48,000 construction jobs in the planning area by 2030. Brownfield redevelopment, a part of every project, will continue to set the stage for program completion. Public art will be included as part of every individual project as specific opportunities arise.

The full report can be downloaded at: www.beltline.org/progress/planning/implementation-plan.
Project Status at the Completion of Period 1

The maps to the right (figures 1, 2, and 3) illustrate the intended status of parks, trails, and transit in 2018, the end of Period 1 of the Strategic Implementation Plan.
Corridor design establishes master framework that provides for transit, trails, bridges, greenways and public spaces to be incorporated into the Atlanta BeltLine corridor in a functional and beautiful way.

In 2013, ABI completed 25 percent design for the westside corridor, stretching from Lena Street in the north to University Avenue in the south, and the southside corridor, which begins at University Avenue in the west and ends at Glenwood Avenue in the east.
WORKING WITH THE COMMUNITY

A BRILLIANT PROJECT THAT WILL COMPLETELY TRANSFORM ATLANTA.
—BUSINESS INSIDER

Families during the Eastside 10k.
Photo credit: Christopher T Martin
Keeping the Atlanta BeltLine Safe

In 2013, the Atlanta Police Department officially launched a dedicated resource for the Atlanta BeltLine, known as the Path Force Unit. The unit has 15 officers and three supervisors. Funded by a U.S. Department of Justice COPS grant that requires all members of the unit to be military veterans, the Path Force patrols all open Atlanta BeltLine trails, parks, and adjacent neighborhoods. In December, the Path Force Unit officially opened its precinct on the ground floor of the Lofts at Reynoldstown Crossing in the Reynoldstown neighborhood.

Several other measures to maximize public safety were implemented in 2013, including a mile-marker system, improved lighting, and security cameras that tie into the Atlanta Police Department’s citywide Video Integration System. Our partners at Trees Atlanta prune trees and clear lines of site to improve visibility on the trail. A fix-it line was created for reporting other routine maintenance issues on the trail at 404.477.3687 and fixit@atlbeltline.org.

Communications

The Atlanta BeltLine continued to strengthen and grow digital channels. At the end of 2013, nearly 20,000 people were following the Atlanta BeltLine Facebook page. Twitter followers exceeded 15,000, and Instagram, with over 1,700 followers, is an increasingly effective tool. The Atlanta BeltLine website had nearly 1.3 million page views. Additionally, the new format for the Atlanta BeltLine’s weekly e-newsletter is reaching more than 25,000 people. Media coverage in 2013 was overwhelmingly positive with feature stories in the New York Times, National Journal, and Business Insider.

Proactive Rezoning

From 2007 to 2012, community stakeholders worked with the City of Atlanta and ABI to produce 10 subarea master plans, which were adopted by the Atlanta City Council. The next step in realizing the Atlanta BeltLine vision is a multi-year effort led by the City of Atlanta Department of Planning and Community Development to rezone specific non-residential parcels per the recommendations in the adopted subarea master plans. ABI is staffing the community engagement outreach effort to receive input and feedback from the affected communities.
The Atlanta Beltline has become a national model for smart growth by turning what was once an abandoned rail corridor into a vibrant community.

—Heather McTeer Toney, U.S. EPA Region IV Administrator
Generating Funding and Awareness

IN 2013, THE ATLANTA BELTLINE WAS HONORED TO RECEIVE THE FOLLOWING GRANTS AND AWARDS:

**TIGER V Grant**
$18 million federal grant for construction of the Westside Trail from the U.S. Department of Transportation

**U.S. Environmental Protection Agency Grant**
$600,000 grant for brownfield remediation along the northern extension of the Eastside Trail

**U.S. Environmental Protection Agency’s Overall Excellence Award for Smart Growth Achievement**
Eastside Trail and Historic Fourth Ward Park (Awarded in 2014)

**Jack Kemp Workforce Housing Models of Excellence Award**
The Lofts at Reynoldstown Crossing

**FIABCI’s Grand Prix of Real Estate Development Award**
Historic Fourth Ward Park & the Eastside Trail

**American Academy of Environmental Engineers and Scientists Environmental Communications Award**
Atlanta BeltLine Communications

**National Journal Award**
Financing Infrastructure

**Atlanta Urban Design Commission (AUDC): Adaptive Use Award**
Eastside Trail

**Urban Land Institute, Georgia Chapter, “Project of the Year” Award**
Atlanta BeltLine

**Atlanta Regional Commission Development of Excellence Award**
Eastside Trail

**American Council of Engineering Companies (ACEC) State Finalist**
Eastside Trail

**E3 “Power of Place” Award**
Eastside Trail

**CREW (Commercial Real Estate Women) Atlanta Impact Award**
Eastside Trail

**Creative Loafing Best of Atlanta: Best Urban Hike**
Southwest Corridor

**Creative Loafing Best of Atlanta: Best Free Thing to Do**
Atlanta BeltLine

**Creative Loafing Best of Atlanta: Best Place to Ride Your Bike**
Atlanta BeltLine

**Creative Loafing Best of Atlanta: Best Jogging Path**
Atlanta BeltLine

**Creative Loafing Best of Atlanta: Best Playground**
Historic Fourth Ward Park

**Creative Loafing Best of Atlanta: Best Skatepark**
Historic Fourth Ward Skatepark

**Creative Loafing Best of Atlanta: Trophy Case**
Atlanta BeltLine

Full Radius Dance performs at Historic Fourth Ward Park as part of Art on the Atlanta BeltLine.
EASTSIDE TRAIL

3-WEEK SNAPSHOT OF PEDESTRIAN TRAFFIC*

IRWIN STREET ENTRANCE:
• Average daily: 1,792
• Average weekly: 11,647
• Total use: 46,588
• Top daily: 4,545

PONCE DE LEON AVENUE BRIDGE:
• Average daily: 2,463
• Average weekly: 15,986
• Total use: 66,511
• Top daily: 5,638

*Statistics from a three week period in November 2013.
Reconnecting Communities: A Path to the Future

THE ATLANTA BELTLINE INCLUDES THE DEVELOPMENT OF 33 MILES OF MULTI-USE TRAILS WITHIN, ALONG AND NEAR THE CORRIDOR. The trail system is comprised of the 22-mile Atlanta BeltLine corridor and 11 miles of connecting spur trails linking parks and neighborhoods not currently accessible to each other. The program also creates interim hiking trails which allow users to access the Atlanta BeltLine corridor before permanent trails are constructed.

The Eastside Trail has become a popular destination for local residents and visitors alike since opening in October 2012. In November 2013, ABI installed trail counters for three weeks in two locations on the trail, during which time over 66,500 users were counted. See the sidebar to the left for total statistics. Since installing permanent counters, annual usage is estimated to exceed one million users.

**Eastside Trail Southern Extension**

The southern extension of the Eastside Trail through Reynoldstown will continue after the completion of the Edgewood Avenue bridge in 2014. The current Eastside Trail will be extended to Dekalb Avenue, where the trail will leave the railroad corridor and transition along Dekalb Avenue. The trail will continue under Hulsey Yard via the Krog Street tunnel and then turn left along Wylie Street. Just before Flat Shoals Avenue, the trail re-enters the old railroad corridor and continues south to Memorial Drive with one at-grade crossing at Kirkwood Avenue and a new bridge and ramp connection to Mauldin Street/Fulton Terrace.

**Eastside Trail Gateway**

The groundbreaking for the Eastside Trail Gateway took place on January 17, 2014. The Gateway is an ADA-accessible trail that connects the Eastside Trail with Historic Fourth Ward Park. It is scheduled to open in summer 2014. The trail will start at the intersection of North Angier Avenue and Dallas Street and rise 32 feet in elevation to meet the Eastside Trail just south of the Angier Springs access point. The design also includes planting, retaining walls, LED lighting, and green stormwater infrastructure design.

**Native Grass Plantings**

Trees Atlanta, along with hundreds of volunteers, led the planting of more than 109,000 native grass plugs along 11 acres on the Eastside Trail. Native grasses and flowers provide food, protection, and homes for birds, butterflies, and bees. This natural wildlife habitat requires minimal maintenance (such as mowing), which cuts down on damage to creatures and carbon emissions along the trail, and is part of the larger Atlanta BeltLine Arboretum that will ring the entire 22-mile loop around the city. The Arboretum itself will serve as a classroom for educators and students at all levels. Docent-led walking tours are offered every Friday and Saturday morning on the Eastside Trail. Visit beltline.org/tours to learn more and register.

More information about open trails is available at beltline.org/trails.
The Atlanta BeltLine Southwest 5k on the West End Trail on July 13, 2013. Photo credit: Christopher T. Martin

The Path Force Unit’s Officer Butler patrolling the Westside Trail. Photo credit: Hadley Breckenridge

"You Won’t Step on Me!" mural by Santiago Menendez-Gil under Ralph David Abernathy Boulevard. Photo credit: Christopher T. Martin
IN SEPTEMBER 2013, THE CITY OF ATLANTA WAS AWARDED AN $18 MILLION TIGER GRANT TO FUND WORK ON THE WESTSIDE CORRIDOR. The grant, given by the U.S. Department of Transportation, is to fund construction of the Westside Trail, its trailheads and access points, and the preservation of right-of-way for the future streetcar transit. The 3-mile Westside Trail will run from University Avenue north to Lawton Street, where it will transition to the existing West End Trail for a few blocks, then return to the rail corridor near Ralph Abernathy Boulevard and run north to Lena Street and Washington Park. It will include 12 points of entry with ADA-accessible ramps and stair systems at nine cross-streets. It includes a 14-foot wide concrete trail, three-foot shoulders and landscaping associated with the greenway. Lighting, utilities, retaining wall infrastructure, security cameras and signage also will be constructed as part of the project. Streetcar transit is planned for a future stage of this corridor’s development.

Learn more at beltline.org/trails.

The TIGER V Grant

The TIGER V grant covers roughly 42 percent of the total cost to build the Westside Trail (pictured in Figures 4 and 5), which is estimated at $43 million and includes the cost of right-of-way, design, demolition and construction. The U.S. DOT gave priority to projects that are ready to proceed quickly and have a significant impact on a metropolitan area or a region. Factors included whether the project would contribute to the economic competitiveness of the nation over the medium- and long-term; foster livable communities through place-based policies and investments that increase transportation choices and access to transportation services; and improve energy efficiency and reduce oil dependence and greenhouse gas emissions.
SOUTHWEST CONNECTOR TRAIL
THE SOUTHWEST CONNECTOR SPUR TRAIL WAS OFFICIALLY DEDICATED ON AUGUST 10, 2013. THIS 1.15-MILE TRAIL IS PHASE 1 OF A 4.5-MILE TRAIL NETWORK THAT WILL EVENTUALLY CONNECT TO THE ATLANTA BELTLINE. It connects the Westview, Westwood Terrace and Beecher Hills neighborhoods and links to the existing Lionel Hampton Trail, allowing for improved access to Beecher Hills Elementary School. The path is accessible next to the elementary school at 2257 Bollingbrook Drive, Atlanta, 30311.

The PATH Foundation led the design and construction of this project and provided funding along with the City of Atlanta Department of Parks and Recreation. As of its opening, the Southwest Connector Spur Trail brought the total of permanent trails to nearly seven miles along and near the Atlanta BeltLine. This spur trail is part of the 33-mile network of Atlanta BeltLine trails.

Visit beltline.org/trails for more information.

CONNECTING SOUTHWEST ATLANTA AND THE LIONEL HAMPTON TRAIL TO THE ATLANTA BELTLINE WAS INCREDIBLY IMPORTANT TO US AT PATH. THIS IS ANOTHER STEP TOWARD MAKING ATLANTA THE MOST TRAIL-CONNECTED CITY IN THE U.S.

—ED MCBRAYER, PATH FOUNDATION EXECUTIVE DIRECTOR
Historic Fourth Ward Park plays host to weddings, festivals, art and music performances, yoga, and more. Photo credit: Graceology Photography

Mausiki scales “No Tables, No Chairs” parade in Historic Fourth Ward Park, part of Art on the Atlanta BeltLine.
Creating and Improving Public Spaces

THE ATLANTA BELTLINE PROGRAM INCLUDES THE DEVELOPMENT OF 1,300 ACRES OF NEW AND EXPANDED GREENSPACE AND THE UPGRADE OF APPROXIMATELY 700 ACRES OF EXISTING PARKLAND. To date, over 200 acres of park space have been opened to the public, all with an eye toward sustainability. New Atlanta BeltLine parks include Boulevard Crossing Park, D.H. Stanton Park, Gordon White Park, Historic Fourth Ward Park and Skatepark, and Perkerson Park. Learn more about Atlanta BeltLine parks at beltline.org/parks.

Perkerson Park Splashpad

In May, Perkerson Park in southwest Atlanta received an upgrade to its splashpad. Originally constructed in 2012, the expansion includes additional surface area to accommodate overflow water from heavy usage. The 50-acre park is in the Capitol View neighborhood and includes active amenities such as a recreation center, tennis courts, basketball courts, a playground, ball fields, a pavilion, and a disc golf course, as well as passive amenities such as walking paths, open fields, a stream, and a tract of woods.

Lang-Carson Park

A new, ABI-designed access path was dedicated in Lang-Carson Park this year thanks to the City of Atlanta Department of Parks and Recreation and The Atlanta BeltLine Partnership. The site was cleaned of debris and invasive vegetation, shade trees were planted, and a mulch path was added to connect the existing park to Weatherby Street in the Reynoldstown neighborhood.

Piedmont Park Access

ABI partnered with the Piedmont Park Conservancy to remove a stretch of fence on Evelyn Street, near the Piedmont Park dog park. This allowed for the paving a of new trail allowing pedestrians and cyclists a direct connection from the Atlanta BeltLine to Piedmont Park. A crosswalk was also installed in 2013, enabling safer and easier access between the Eastside Trail northern extension and Piedmont Park’s Northwoods and Piedmont Commons.
Illustration of the future transit stop south of N. Highland Avenue on the Eastside Trail.
Implementation Planning and Funding

Transit planning and funding progressed significantly in 2013. The Federal Transit Administration (FTA) designated the City of Atlanta as a grant recipient. This means the City may now deal directly with the FTA to plan, design, construct and operate transit projects funded with federal grants. For the Atlanta BeltLine, this will result in improved access to federal funding opportunities and more direct control of transit project design and implementation decisions.

To support the implementation planning and pursuit of federal and regional funds for transit along the Atlanta BeltLine, ABI developed the final draft of the Atlanta BeltLine / Atlanta Streetcar System Plan, in partnership with the City of Atlanta and Invest Atlanta. It provides a long-term plan for seamless streetcar service throughout the Atlanta BeltLine corridor and the City of Atlanta with multiple connections to the MARTA rail system. It also illustrates how streetcar investments can benefit mobility and redevelopment throughout the City of Atlanta. The System Plan prioritized over 55 miles of proposed streetcar projects into four implementation phases as funding becomes available. The strategy is both a supplement to the Atlanta BeltLine Strategic Implementation Plan and the Connect Atlanta Plan, the City’s comprehensive transportation plan. It is scheduled for adoption by City Council in 2014.

To further facilitate the ability to pursue federal funds and advance key projects that support the Atlanta BeltLine’s transit success, including extensions of the downtown Atlanta Streetcar line under construction at this time, ABI entered into a master transportation services agreement with the City of Atlanta. The first order of business for ABI will be the completion of FTA Environmental Assessments (EA) for the East and West corridors, as well as Atlanta Streetcar extensions from downtown east to the Atlanta BeltLine, northwest to Georgia Tech and along the North Avenue crosstown corridor. The City of Atlanta and Invest Atlanta are providing the funding for the streetcar extension portions of the assessments. Completing the Environmental Assessments is required to keep these corridors eligible to compete for federal grant funds that could cover up to 50% of construction costs.

By the end of SIP Period 1 in 2018, transit construction is anticipated to be underway. See Figure 3 on page 13 for a map illustrating the progress. For more on transit and transportation, please visit beltline.org/transit.

“THIS IS THE MOST IMPORTANT RAIL TRANSIT PROJECT, WHEN YOU PUT IN THE RAIL, IN THE COUNTRY. EVERY METRO AREA IN THE COUNTRY IS GOING TO BE COMING HERE TO EMULATE THE [ATLANTA] BELTLINE. —CHRIS LEINBERGER, George Washington School of Business and the Brookings Institution

Transit in Motion

FORWARD MOTION CONTINUES FOR TRANSIT WITH THE DESIGNATION OF THE CITY OF ATLANTA AS A FEDERAL TRANSIT GRANT RECIPIENT, COMPLETION OF A TRANSIT SYSTEM PLAN, KEY FEDERAL TRANSIT STUDIES AND THE CONTINUED PROGRESS OF A MASTER DESIGN FRAMEWORK FOR THE ATLANTA BELTLINE CORRIDOR, TO INCLUDE TRANSIT, TRAILS, STREETSCAPES, TRANSPORTATION CONNECTIONS AND GREENWAY INTEGRATION.
Edgewood Avenue bridge construction.
Photo credit: Christopher T. Martin

Rendering of the Atlanta BeltLine along Bill Kennedy Way, crossing Memorial Drive.
STREETSCAPES ARE AN ESSENTIAL ELEMENT IN MAKING IT SAFER AND EASIER TO MOVE AROUND ON FOOT AND BICYCLE and increasing the safety and attractiveness of the pedestrian environment throughout the Atlanta BeltLine. Quality streetscapes, including wide sidewalks, lighting, shade trees, seating, and wayfinding promote walking and reinforce the viability of affordable housing, transit and mixed use development.

Ponce de Leon Avenue Streetscapes

ABI is working with the City of Atlanta, the Atlanta Regional Commission, the Georgia Department of Transportation (GDOT) and Ponce City Market to improve pedestrian and bicyclist safety and upgrade the streetscapes along Ponce de Leon Avenue in the vicinity of the Atlanta BeltLine. In addition to the buffered bicycle lanes added in 2013, the improvements proposed include new street lights, crosswalks and pedestrian ramps, refuge islands for pedestrian crossing, landscaping, and ramps and stairs from Ponce De Leon Avenue to the Eastside Trail.

Edgewood Avenue Bridge

On behalf of the City of Atlanta's Department of Public Works, ABI is managing the demolition, design and construction of the Edgewood Avenue bridge over the Atlanta BeltLine. This new bridge, scheduled to open in spring 2014, will improve pedestrian and vehicular conditions along Edgewood Avenue, provide a durable bridge that can accommodate Atlanta BeltLine transit and trail and create ramp and stair connections to the Eastside Trail from Edgewood Avenue. It replaces a bridge that was more than 100 years old. This project is funded by Recovery Zone Economic Development Bonds.
Rendering of the Reynoldstown Senior development, funded by the Affordable Housing Trust Fund. It will have 78 units of affordable housing upon completion.
THE ATLANTA BELTLINE IS COMMITTED TO DELIVERING 5,600 UNITS OF AFFORDABLE WORKFORCE HOUSING ACROSS THE ATLANTA BELTLINE PLANNING AREA BY 2030.

To date, Atlanta BeltLine and Invest Atlanta have supported the creation of over 500 affordable workforce housing units. By December 2013, 335 were under construction or occupied. An additional 173 units will be under construction or occupied in 2014.

In 2013, the Atlanta BeltLine Affordable Housing Trust Fund (BAHTF) invested in two developments. This committed 100% of the remaining funding from the 2008 bond issue, a key milestone for the Atlanta BeltLine. Commitments from the Trust Fund seeded developments that will be under construction or occupied in 2014. These developments include Reynoldstown Senior, Boynton Village Apartments in Peoplestown, and Ponce City Market.

ABI has also influenced the construction of other affordable housing units not directly funded by BAHTF proceeds. Negotiating a land use restriction agreement, ABI was able to secure 61 units of affordable housing at AMLI North Avenue adjacent to Historic Fourth Ward Park. This development began construction in 2013.

In 2013, ABI partnered with the Enterprise Community Partners to develop a series of recommendations for an Affordable Housing Strategy, the groundwork of which will inform the Affordable Housing Action Plan currently in development. The Action Plan, to be developed in the first year of Period 1 of the Strategic Implementation Plan, will set a proactive approach that details partnerships, funding, timing, location, progress measurement and mechanisms necessary to equitably deliver affordable workforce housing across the Atlanta BeltLine planning area.

The Lofts at Reynoldstown Crossing, showcasing a mural from the Living Walls Conference 2013, is an affordable housing condominium complex.
“The Music of Life” mural by Patreece Lewis at Murphy Crossing.

Photo credit: Christopher T. Martin
ECONOMIC DEVELOPMENT IN ATLANTA BELTLINE NEIGHBORHOODS IS HAPPENING. OVER 107 PROJECTS ARE COMPLETE OR UNDERWAY WITHIN THE PLANNING AREA REPRESENTING MORE THAN $1 BILLION IN NEW, PRIVATE REDEVELOPMENT. TO DATE, THE ATLANTA BELTLINE HAS EXPERIENCED A RETURN ON INVESTMENT OF APPROXIMATELY 3:1. The total number of residential units completed since the start of the TAD in 2006 is 9,003 and the total non-residential square footage completed is 933,700. At the end of 2013, 20 projects were under construction and the City of Atlanta’s Office of Planning reviewed 48 permit applications for new development within the Atlanta BeltLine Planning Area, a slight increase from 2012. This shows continued momentum and a return to pre-Great Recession levels of development activity around the Atlanta BeltLine. Private investment will continue to follow public investment on the stretches of the corridor that are not yet built out. Within a half-mile of the Eastside Trail, there has already been $775 million in private real estate investment.

The overall goal of the Atlanta BeltLine is to revitalize the 45 neighborhoods surrounding the corridor, thereby making economic redevelopment an implicit outcome of all of ABI’s projects. This includes a target of 30,000 permanent jobs and 48,000 one-year construction jobs. The Economic Development Action Plan to be developed in first year of the Strategic Implementation Plan will inform and guide proactive involvement to stimulate private investment in excess of $10 billion for the total Planning Area.

### DEVELOPMENT ACTIVITY 2006 TO DECEMBER 2013 *

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<th>Acres</th>
<th>Residential Units</th>
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<td>141</td>
<td>562</td>
<td>19,279</td>
</tr>
<tr>
<td>Finished</td>
<td>72</td>
<td>274</td>
<td>9,003</td>
</tr>
<tr>
<td>Under Construction</td>
<td>20</td>
<td>69</td>
<td>2,478</td>
</tr>
<tr>
<td>Permitting</td>
<td>15</td>
<td>61</td>
<td>2,102</td>
</tr>
<tr>
<td>Inactive</td>
<td>34</td>
<td>158</td>
<td>5,696</td>
</tr>
</tbody>
</table>

* For the entire Atlanta BeltLine Planning Area (includes all property within ½ mile of the corridor and the entire TAD)
Grading work began on the Urban Agriculture Site along the Atlanta BeltLine westside corridor. Photo credit: Christopher T. Martin

Environmental remediation work will commence on the northern extension of the Eastside Trail in 2014. Photo credit: Christopher T. Martin
Developing a Model of Sustainability

THE ATLANTA BELTLINE IS A SUSTAINABLE REDEVELOPMENT PROJECT THAT SEeks TO EMPLOY INNOVATIVE ELEMENTS AND PRACTICES THROUGHOUT THE ENTIRE PROGRAM. Progress to date has focused on environmental remediation and preservation, and high performance green building and design elements. ABI has worked with the U.S. Environmental Protection Agency (EPA) to remediate over 70 acres of contaminated brownfields to date. Work will continue in 2014 on the northern extension of the Eastside Trail. In May 2013, the EPA awarded $600,000 to ABI to advance clean-up efforts for this corridor from Monroe Drive to its terminus near Buford Highway. This new investment is funded by EPA’s Brownfields Assessment, Revolving Loan Fund, and Cleanup (ARC) grants. The grant was awarded to ABI through Invest Atlanta.

On-going sustainability efforts include protecting water sources (transforming impervious surfaces into grass, playgrounds, and permeable materials); organic land care (reducing or eliminating the need for irrigation, pesticides, and herbicides); native / naturalized landscaping (requiring less maintenance); green demolition (ABI typically diverts more than 90 percent of construction debris from landfills); and alternative energy (installing photovoltaic panels and low-voltage LED lights).

In addition, the Atlanta BeltLine took center stage in the 2013 bi-annual National Brownfields Conference, co-sponsored by the EPA and the International City/County Management Association (ICMA).

Urban Agriculture Site

In 2013, ABI progressed work on a new Urban Agricultural Site in southwest Atlanta, transforming a formerly contaminated, nearly 4-acre site plagued by erosion and depleted soil into a model urban farm using organic land care methods. Volunteers planted the first fruit trees in October 2013. The farm will ultimately contain species of fruits, vegetables, trees, grasses, bushes and edible berries. ABI completed grading on the site in early 2014 and work will continue throughout the year.

Organic Land Care Symposium

ABI hosts the Organic Land Care Symposium each year, welcoming regional and national experts to describe the benefits of an organic approach to managing open spaces. In 2013, 100 participants from across the city and state attended a day of educational sessions covering such topics as the state of the organic industry, ecological landscape management, remediating impact to urban ecosystems, no-fertilizer landscapes, turf grass management, and the importance of top-soil to the health of a landscape.

Sustainability Action Plan

As identified in the Strategic Implementation Plan, the Sustainability Action Plan will be developed in 2014, building off of a sustainability framework and typologies already established that support “triple bottom line” social, environmental and economic outcomes across all program and organizational components.
ART ON THE ATLANTA BELTLINE
FOUR YEARS IN, THE LANTERN PARADE HAS SWELLED INTO A TRADITION EVERY SELF-RESPECTING ATLANTAN SHOULD CHAMPION.
– CURBEd ATLANTA

ART ON THE ATLANTA BELTLINE IS THE CITY OF ATLANTA’S LARGEST TEMPORARY PUBLIC ART EXHIBITION AND A TESTAMENT TO THE ATLANTA BELTLINE AS A LIVING, BREATHING ENTITY THAT IS MORE THAN JUST TREES, TRAILS, AND RAILS. Showcasing the work of hundreds of visual artists, performers, and musicians along nearly nine miles of the Atlanta BeltLine corridor, the exhibition is a powerful conduit for everyone in the Atlanta region to gather, connect, and experience something vibrant and dynamic.

Art on the Atlanta BeltLine enjoyed a hugely successful fourth year in 2013. Atlanta showed resounding support and enthusiasm for the exhibition, with over 10,000 spectators and participants turning out for the Lantern Parade. Media coverage of the event was laden with accolades, with Curbed Atlanta noting that the parade was a “jaw-dropping spectacle” and a “miles-long migration of incandescent humanity.”

The 2013 exhibition also featured more than 70 works of visual and performance art over four weekends. These numbers represent a 40 percent increase in artist participation over the first year in 2010. Art on the Atlanta BeltLine is produced by a working group of more than a dozen committed volunteers from Atlanta BeltLine neighborhoods, and organizations such as WonderRoot, Eyedrum, Atlanta BeltLine, Inc., the Mayor’s Office of Cultural Affairs, The Atlanta BeltLine Partnership, Atlanta City Council and the Fulton County Arts Council. The exhibition is made possible by the following sponsors: U.S. Micro Corp, The Sarah Giles Moore Foundation, WABE 90.1 FM, the Atlanta Community Toolbank, Park Tavern, Liz Lapidus Public Relations, Sunbelt Rentals, the Engineer Guy, Studioplex, and MailChimp.

Learn more and map art locations at art.beltline.org.
Art & History

Even though the abandoned tracks are disappearing, the spirit of the old railroad is alive and well on the Atlanta BeltLine. In an effort to preserve history, railroad artifacts are collected and saved from around the corridor and local artists are transforming them into monumental works of art. Pictured below are three of these sculptures (left to right): “Phoenix: Atlanta’s Railroad Rebirth” by Allen Peterson, “Decay #4” by Neil Carver, and “Iron Column” by Phil Proctor. Weighing nearly 10 tons, “Iron Column” was installed in late August 2013 for Art on the Atlanta BeltLine. The sculpture represents Atlanta’s architectural and railroad history and recalls the Corinthian columns on the facade of the former Union Station, the city’s main railroad station, demolished in 1972. Using old rails, spikes, plates, switches, and rail anchors that were removed from the Atlanta BeltLine corridor, the sculpture transforms artifacts from Atlanta’s railroad history into a permanent piece of public art. The sculpture was made possible by a generous donation from IIDA Georgia.

As a whole, the exhibition offers a wonderful way of connecting the city’s creative scene with daily life and offers the chance to engage with art in an immediate way.

—Atlanta Journal-Constitution
The Northside Trail in Tanyard Creek Park.
Photo credit: Miguel Lugo

THE NUMBERS
Independent Auditor’s Report

The Board of Directors of the Atlanta BeltLine, Inc.
Atlanta, Georgia

Report on the Financial Statements
We have audited the accompanying financial statements of the business-type activities, the discretely presented component unit, and the major fund of the Atlanta BeltLine, Inc. (“ABI”), a component unit of The Atlanta Development Authority, d/b/a Invest Atlanta, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise ABI’s basic financial statements.

Management’s Responsibility for Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility
Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions
In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities, the discretely presented component unit, and the major fund of the Atlanta BeltLine, Inc. as of June 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters
Required Supplementary Information
Accounting principles generally accepted in the United States of America require that the Management’s Discussion and Analysis on pages 3 through 7 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards
In accordance with Government Auditing Standards, we have also issued our report dated November 13, 2013 on our consideration of ABI’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering ABI’s internal control over financial reporting and compliance.

Atlanta, Georgia
November 13, 2013

Mauldin & Jenkins
CERTIFIED PUBLIC ACCOUNTANTS, LLC

2013 ANNUAL REPORT
## Statement of Net Assets | Fiscal Year Ended June 30, 2013

<table>
<thead>
<tr>
<th>Assets</th>
<th>Business-type Activities</th>
<th>Component Unit: Chester Avenue Lofts, LLC</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$906,653</td>
<td>-</td>
</tr>
<tr>
<td>Restricted Cash and Cash Equivalents</td>
<td>$1,192,484</td>
<td>$130,610</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>$389,246</td>
<td>$174,949</td>
</tr>
<tr>
<td>Due from The Atlanta BeltLine Partnership</td>
<td>$294,762</td>
<td>-</td>
</tr>
<tr>
<td>Due from the City of Atlanta</td>
<td>$264,230</td>
<td>-</td>
</tr>
<tr>
<td>Due from the BeltLine Tax Allocation District</td>
<td>$1,030,283</td>
<td>-</td>
</tr>
<tr>
<td>Due from the Eastside Tax Allocation District</td>
<td>$5,346</td>
<td>-</td>
</tr>
<tr>
<td>Due from the Westside Tax Allocation District</td>
<td>$75,074</td>
<td>-</td>
</tr>
<tr>
<td>Due from the Component Unit</td>
<td>$90</td>
<td>-</td>
</tr>
<tr>
<td>Prepaid Items</td>
<td>$216,315</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>$4,374,483</td>
<td>$305,559</td>
</tr>
<tr>
<td><strong>Noncurrent Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Assets, Nondepreciable</td>
<td>$49,301,604</td>
<td>$715,000</td>
</tr>
<tr>
<td>Capital Assets, Net of Depreciation</td>
<td>$280,373</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Noncurrent Assets</strong></td>
<td>$49,581,977</td>
<td>$715,000</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$53,956,460</td>
<td>$1,020,559</td>
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</table>

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>Business-type Activities</th>
<th>Component Unit: Chester Avenue Lofts, LLC</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>$1,486,260</td>
<td>$1,161</td>
</tr>
<tr>
<td>Accrued Expenses</td>
<td>$251,964</td>
<td>-</td>
</tr>
<tr>
<td>Notes Payable, Current Portion</td>
<td>$1,856,163</td>
<td>-</td>
</tr>
<tr>
<td>Unearned Revenue</td>
<td>$570,845</td>
<td>-</td>
</tr>
<tr>
<td>Due to Primary Government</td>
<td>-</td>
<td>$90</td>
</tr>
<tr>
<td>Due to the City of Atlanta</td>
<td>$103,500</td>
<td>-</td>
</tr>
<tr>
<td>Due to Invest Atlanta</td>
<td>$25,712</td>
<td>-</td>
</tr>
<tr>
<td>Due to the BeltLine Tax Allocation District</td>
<td>-</td>
<td>$858,825</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>$4,294,444</td>
<td>$860,076</td>
</tr>
<tr>
<td><strong>Noncurrent Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Due to the City of Atlanta</td>
<td>$24,000,000</td>
<td>-</td>
</tr>
<tr>
<td>Notes Payable</td>
<td>$23,700,311</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Noncurrent Liabilities</strong></td>
<td>$47,700,311</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>$51,994,755</td>
<td>$860,076</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Position</th>
<th>Business-type Activities</th>
<th>Component Unit: Chester Avenue Lofts, LLC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Investment in Capital Assets</td>
<td>$1,217,987</td>
<td>$715,000</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>$743,718</td>
<td>($554,517)</td>
</tr>
<tr>
<td><strong>Total Net Position</strong></td>
<td>$1,961,705</td>
<td>$160,483</td>
</tr>
</tbody>
</table>
Statement of Revenues, Expenses and Changes in Fund Net Assets
Proprietary Fund Fiscal Year Ended June 30, 2013

<table>
<thead>
<tr>
<th>Operating Revenue</th>
<th>Business-type Activities: Enterprise Fund/Administrative Fund</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intergovernmental Funding - City of Atlanta</td>
<td>$10,526,793</td>
</tr>
<tr>
<td>Private Grants and Contributions</td>
<td>$2,777,508</td>
</tr>
<tr>
<td>Other Income</td>
<td>$265,988</td>
</tr>
<tr>
<td><strong>Total Operating Revenues</strong></td>
<td><strong>$13,570,289</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Operating Expenses</th>
<th>Business-type Activities: Enterprise Fund/Administrative Fund</th>
</tr>
</thead>
<tbody>
<tr>
<td>General and Administrative</td>
<td>$5,005,033</td>
</tr>
<tr>
<td>Depreciation Expense</td>
<td>$83,462</td>
</tr>
<tr>
<td>Other Expense</td>
<td>$2,892</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td><strong>$5,091,387</strong></td>
</tr>
<tr>
<td><strong>Operating Income</strong></td>
<td><strong>$8,478,902</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Non-Operating Revenue (Expenses)</th>
<th>Business-type Activities: Enterprise Fund/Administrative Fund</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Assets Donated to the City of Atlanta</td>
<td>($28,555,736)</td>
</tr>
<tr>
<td>Interest Expense</td>
<td>($275,815)</td>
</tr>
<tr>
<td>Interest Income</td>
<td>$565</td>
</tr>
<tr>
<td>Change in Net Position</td>
<td>($20,352,084)</td>
</tr>
<tr>
<td><strong>Net Position at the Beginning of Fiscal Year</strong></td>
<td><strong>$22,313,789</strong></td>
</tr>
<tr>
<td><strong>Net Position at End of Fiscal Year</strong></td>
<td><strong>$1,961,705</strong></td>
</tr>
</tbody>
</table>

## Cash Flow from Operating Activities

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Receipts from Grantors and Others</td>
<td>$14,535,779</td>
</tr>
<tr>
<td>Payments to Suppliers, Vendors and other Governments</td>
<td>($3,449,217)</td>
</tr>
<tr>
<td>Payments to Employees for Salaries and Related Benefits</td>
<td>($2,761,869)</td>
</tr>
<tr>
<td><strong>Net Cash Provided by Operating Activities</strong></td>
<td><strong>$8,324,693</strong></td>
</tr>
</tbody>
</table>

## Cash Flow from Capital Financing Activities

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acquisition and Construction of Capital Assets</td>
<td>($6,355,719)</td>
</tr>
<tr>
<td>Return of Capital Contribution to the City of Atlanta</td>
<td>($1,000,000)</td>
</tr>
<tr>
<td>Principal Payments on Notes Payable</td>
<td>($1,706,588)</td>
</tr>
<tr>
<td>Payments for Interest</td>
<td>($275,815)</td>
</tr>
<tr>
<td><strong>Net Cash used by Capital Financing Activities</strong></td>
<td><strong>($9,338,122)</strong></td>
</tr>
</tbody>
</table>

## Interest on Investments

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Interest on Investments</strong></td>
<td><strong>$565</strong></td>
</tr>
</tbody>
</table>

## Reconciliation of Cash and Cash Equivalents

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents at Beginning of Fiscal Year</td>
<td>$3,112,001</td>
</tr>
<tr>
<td>Cash and Cash Equivalents at End of Fiscal Year</td>
<td>$2,099,137</td>
</tr>
</tbody>
</table>

## Reconciliation of Operating Income to Net Cash Provided by Operating Activities

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Income</td>
<td>$8,478,902</td>
</tr>
<tr>
<td>Depreciation Expense</td>
<td>$83,462</td>
</tr>
<tr>
<td><strong>Change in Assets and Liabilities:</strong></td>
<td></td>
</tr>
<tr>
<td>(Increase) Decrease in:</td>
<td></td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>($357,316)</td>
</tr>
<tr>
<td>Due from The Atlanta BeltLine Partnership</td>
<td>$439,457</td>
</tr>
<tr>
<td>Due from the City of Atlanta</td>
<td>($38,609)</td>
</tr>
<tr>
<td>Due from the Tax Allocation Districts</td>
<td>$505,235</td>
</tr>
<tr>
<td>Prepaid Items and Other Assets</td>
<td>$27,926</td>
</tr>
<tr>
<td><strong>Increase (Decrease) in:</strong></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>($1,070,629)</td>
</tr>
<tr>
<td>Due to The Atlanta BeltLine Partnership</td>
<td>($12,773)</td>
</tr>
<tr>
<td>Unearned Revenue</td>
<td>$416,723</td>
</tr>
<tr>
<td>Due to MARTA</td>
<td>($76,077)</td>
</tr>
<tr>
<td>Due to the BeltLine Tax Allocation District</td>
<td>($848)</td>
</tr>
<tr>
<td>Due to Invest Atlanta</td>
<td>($70,760)</td>
</tr>
<tr>
<td><strong>Net Cash Provided by Operating Activities</strong></td>
<td><strong>$8,324,693</strong></td>
</tr>
</tbody>
</table>

## Non-Cash Capital Financing Activities

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Assets Donated to the City of Atlanta</td>
<td><strong>$28,555,736</strong></td>
</tr>
</tbody>
</table>
Atlanta BeltLine Earth Day 2013 on the Eastside Trail.
Photo credit: Christopher T. Martin

The Bellwood Quarry will shine as the centerpiece of the future Westside Reservoir Park.
Photo credit: Miguel Lugo